

Future-ready for a net zero world



**NET
ZERO**

*Acting for a more
sustainable future*

Future-ready for a net zero world

Highlights

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Solid track record of reducing CO₂ emissions

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Ambitious 2030 CO₂ reduction targets, validated by the SBTi, in line with the 1.5°C scenario

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Commitment to net zero by 2050, in alignment with the “Business Ambition for 1.5°C”

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Clear CO₂ reduction roadmap with value-generating initiatives across the value chain

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Development of low-carbon products and customer solutions

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Leveraging innovative technologies for the transition to a net zero economy

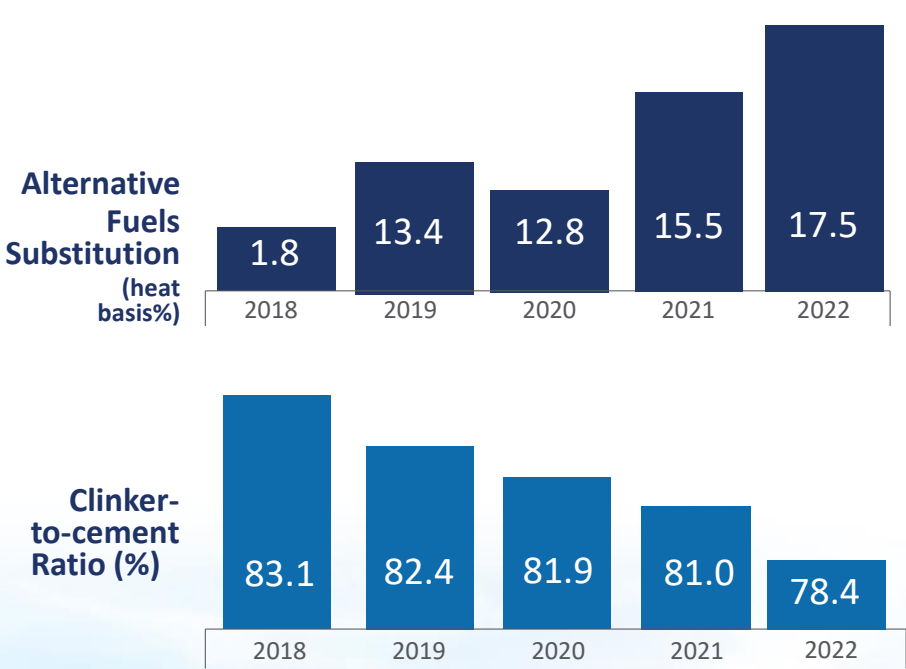
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Recognized by the CDP as a global climate leader with a top “A” score

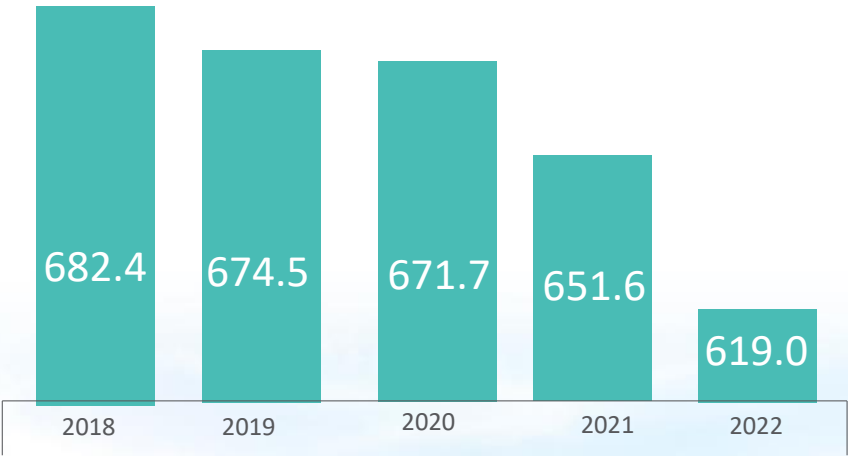
**NET
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Building on a solid track record

Continuous CO₂ reduction since 1990

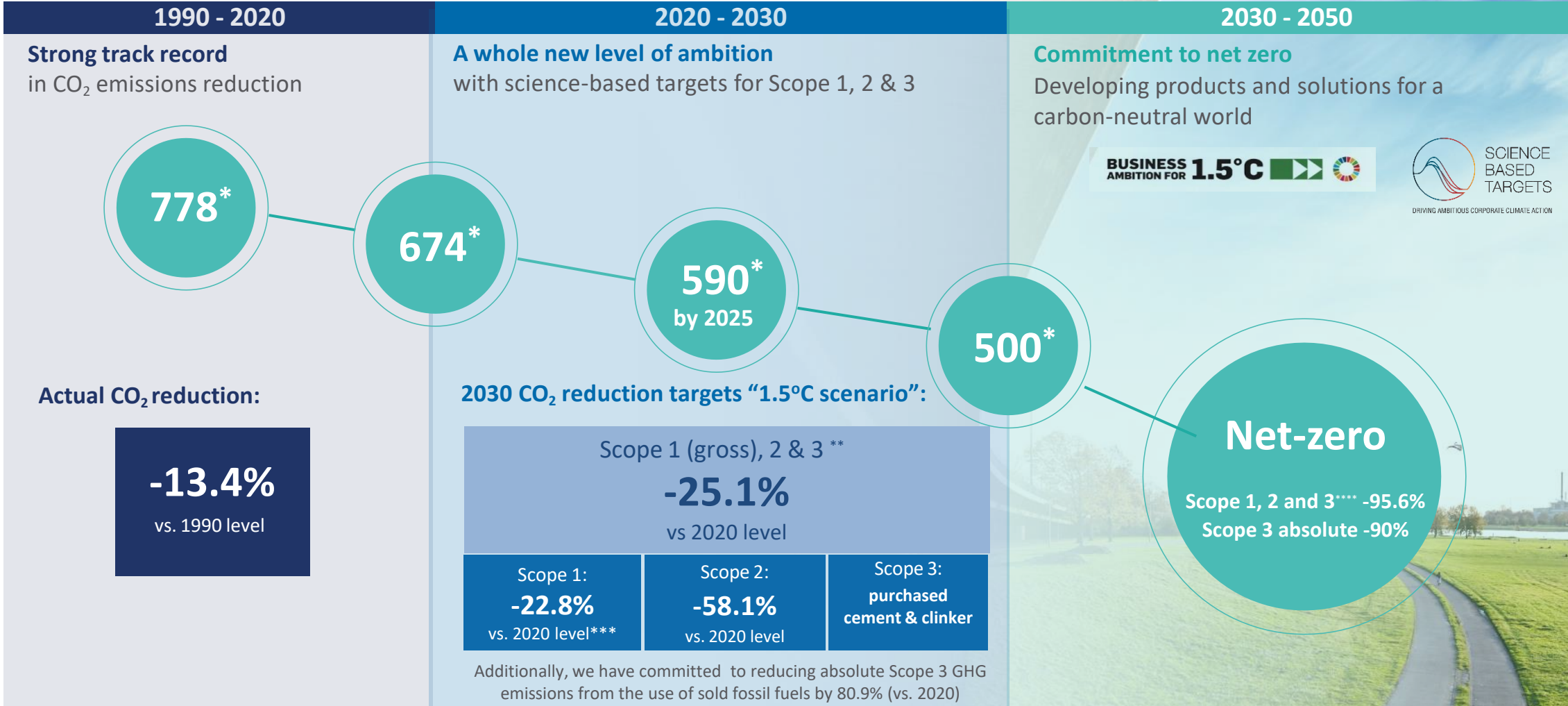


Net direct CO₂ emissions, 2018-2022



Ambitious GHG emissions targets

Validated by the Science Based Targets initiative (SBTi) according to the 1.5°C scenario



* Net direct CO₂ emissions (kgCO₂/t cementitious product)
** Scope 1: gross direct CO₂ emissions; Scope 2: indirect CO₂ emissions from electricity; Scope 3: indirect CO₂ emissions of purchased cement and clinker
*** -35% vs 1990 level
****GHG gross specific emissions covering produced and purchased cement and clinker (kgCO₂/t cementitious product)

Commitment to achieve net zero emissions by 2050

We build strong relationships with global organizations and other partners to drive change



One of the first cement companies worldwide to have our CO₂ emissions reduction targets validated by the Science Based Targets initiative (SBTi).



Signatory of the "Business Ambition for 1.5°C", committed to keeping global warming to 1.5°C and reaching net-zero emissions by 2050.



Participant in the "Race To Zero" global campaign for a healthy, resilient, zero-carbon recovery.



Contributor to the development of the Global Cement and Concrete Association 2050 Roadmap to Net Zero Concrete "Concrete Future".

Participant in the GCCA Research Network, INNOVANDI.



Member of the Energy Transition and Climate Change Working Group for a successful transition towards a low carbon economy.



Participant in the European Cement Research Academy (ECRA) that supports and conducts research activities on the production of cement and its application in concrete, aiming at advancing innovation within the context of climate change mitigation and sustainable construction.

Clear roadmap with value-generating initiatives across the value chain

Concrete plans towards carbon neutrality



Safeguarding and enhancing the profitability of our assets

- Alternative fuels and raw materials
- Energy efficiency
- Clinker substitution within existing standards
- New technologies (CCUS, Hydrogen as a fuel, solar calcination)



Differentiating our offering to add value to the customer

- New, low-carbon products
- Product innovation (calcined clays, new binders, re-carbonated materials)
- Logistics efficiency
- Circular economy solutions



Discovering new green growth avenues

- Cementitious materials
- Aggregates
- Waste management
- Green energy
- Downstream construction products

- -22.8% vs. 2020 level (-35% vs. 1990 level) reduction of CO₂ Scope 1 emissions by 2030; achievable with conventional levers
- CapEx of approx. €10 m p.a. on average over the next 10 years
- Value generating growth and cost saving projects

Lowering Scope 1 emissions with conventional levers

By 2030, we will achieve:

3.3x

more
alternative
fuels

5x

more biomass
in our fuel mix

-14.1%

percentage
points of
clinker in
cement

*2020 baseline year

Lowering Scope 1 emissions with conventional levers

Increasing our capacity to use alternative fuels with new investments across the Group

Pennsuco, USA

Natural gas & alternative fuels installation



- Total budget: €21 million
- Completion: 2023
- TSR*: 50%

Kamari, Greece

Calcliner



- Total budget: €25 million
- Completion: 2023
- Upgrade of clinker production line
- TSR: over 80%

Zlatna, Bulgaria

Alternative fuels feeding installation



- Total budget: €5 million
- Completion: 2023
- TSR: over 65%

Thessaloniki, Greece

Alternative fuels feeding installation



- Total budget: €6.5 million
- Completion: 2024
- TSR: 75%

*Thermal substitution rate

New pre-calcliner in Kamari cement plant, Greece, to increase use of climate friendly fuels

PROGRESS
IN ACTION

BENEFITS:

- CO₂ emissions reduction
- Contribution the circular economy and waste management

DESCRIPTION:

- Installation of a pre-calcliner at Kamari cement plant, Greece
- Total budget of over €25 million
- Project will be completed in 2023
- This upgrade will significantly increase the plant's capacity to use alternative fuels, substituting in large part the fossil fuels necessary for the operation of its kilns
- Total annual reduction in CO₂ emissions of 450,000 t, equal to replacing 160,000 conventional cars with electric vehicles



Y. Kontos

Strategic partnership for waste treatment to enhance fossil fuel replacement

PROGRESS
IN ACTION

BENEFITS:

- CO₂ emissions reduction with increased use of climate-friendly alternative fuels
- Contribution to the circular economy: maximizes recycling and preserves natural resources
- Provides a solution to the critical environmental issue of Municipal Solid Waste (MSW)

DESCRIPTION:

- Strategic partnership with TERN Energy to participate in the public tender process for the public-private partnerships (PPPs) of the Mechanical & Biological Waste Treatment (MBT) plants in Attica and Central Macedonia, Greece
- Operation of MBT plants can secure the availability of high-quality, alternative fuels to replace fossil fuels
- TITAN cement plants strategically located near the relevant MBT sites



AI-based Real Time Optimizers in cement plants support net zero journey

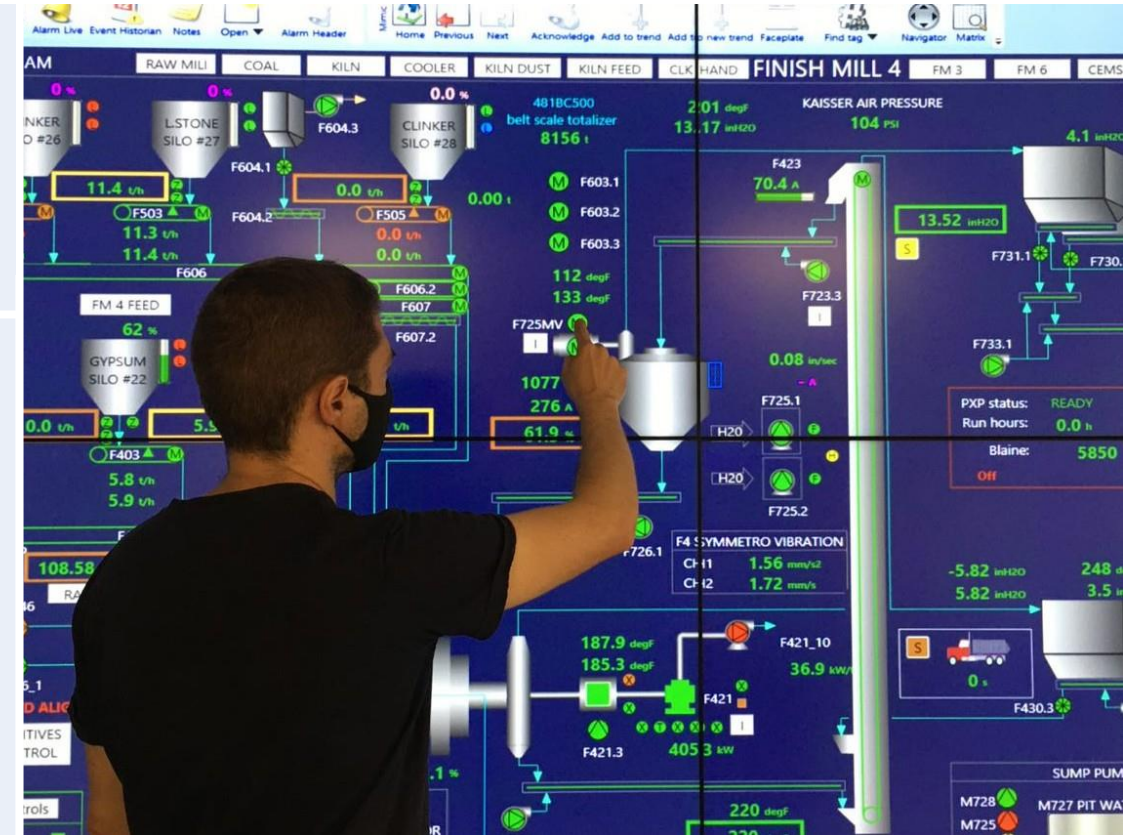
PROGRESS
IN ACTION

BENEFITS:

- Reduction of energy consumption
- Reduction of CO₂ emissions
- Improvement of environmental performance
- Improvement of productivity by up to 10%

DESCRIPTION:

- One of the first Artificial Intelligence solutions used in cement production, placing TITAN Group among the early adopters and leaders of digital innovation in the cement industry
- Launch in 2017 in Pennsuco cement plant, USA
- Roll out across TITAN's plants in the USA, Greece, Brazil, and Southeastern Europe
- Thousands of sensors integrated in equipment across each plant record huge volumes of operational data that are transmitted, organized, studied, and utilized for the real-time optimization of production

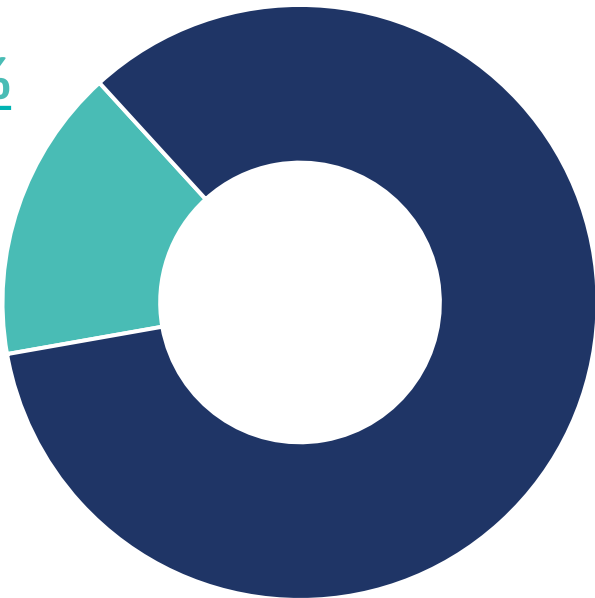


Development of low-carbon products and customer solutions

Increasing the share of green products in our portfolio

Green products* in TITAN portfolio

2022
19.5%



2030
62%



**Cement volumes with at least 25% less footprint (Scope 1) than Ordinary Portland Cement (OPC)*

Development of low-carbon products and customer solutions

Offering to our customers the products and services that will shape the sustainable, net zero world of tomorrow

Lower carbon cements



High quality performance with lower carbon emissions:

- **Type IL** (Portland limestone cement): 15% lower carbon emissions compared to Type I or Type II cement
- **Belite calcium sulfoaluminate (BCSA) cement**: 30% reduced carbon emissions compared to conventional products with the same performance

Sustainable raw materials



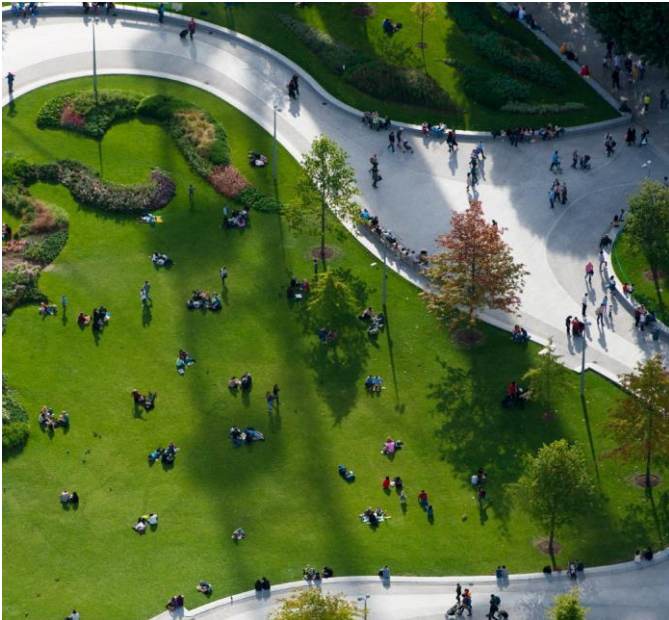
Sustainable raw materials produced by processing fly ash from coal-fired power plants and landfills:

- **Proash**: low carbon construction product used as a replacement for Portland cement in concrete mixes
- **Ecotherm**: fuel-rich product for power generation and cement manufacturing, substituting fossil fuels

Development of low-carbon products and customer solutions

Offering to our customers the products and services that will shape the sustainable, net zero world of tomorrow

Concrete for sustainable construction



ENVIRA:

new generation ready mix concrete for sustainable construction

An excellent choice in projects that require high environmental performance according to the LEED system

ENVIRA

INTERFORCE:

innovative lower carbon ready mixed concrete

Can be used in commercial slab construction, displacing the use of wire mesh and economizing up to 5 kgCO₂ per square meter of application

INTERFORCE

VIRIDIA:

extra durable ready mix product line

Designed for extended durability under chloride ingress or carbonation, thus negating the need for costly and carbon intensive structural repairs during the projects' lifetime

VIRIDIA

Leader in the production of lower-carbon Type IL in the US

PROGRESS
IN ACTION

BENEFITS:

- Carbon footprint reduction: Type IL has approx. 15% lower carbon emissions compared to Type I or Type II cement
- Promotion and support of sustainable construction

DESCRIPTION:

- Introduced by Titan America in 2015
- Titan America is currently the largest producer of Type IL sold in the US
- Titan America has become the first US-based cement company to have fully converted its cement plants to the production of Type IL
- \$72 million investment for the construction of two domes – with a 70,000-tonne capacity each – at the Port Tampa Bay Terminal, in Florida and Norfolk Terminal, in Virginia, to further increase sales of Type IL cement
- Increased demand in the US market supported with imports from Kamari cement plant, Greece, and Samsun terminal, Turkey



Pioneering new technology recycles landfilled fly ash and reduces the carbon footprint of cement and concrete

PROGRESS
IN ACTION

BENEFITS:

- Carbon footprint reduction of cement and concrete products
- Contribution to the circular economy: clean-up and remediation of fly ash landfills and ponds

DESCRIPTION:

- Innovative, proprietary technology by Separation Technologies (ST), a fully-owned TITAN Cement Group US-based subsidiary
- Recycled fly ash transformed into consistent, high-quality, green end-products - ProAsh and EcoTherm – used as sustainable raw materials in cement, concrete & power generation
- The world's first industrial-scale plant for reclaimed ash drying and electrostatic separation at Talen Energy's Brunner Island Steam Electric Station, in Pennsylvania, USA
- Plant combines ST's new proprietary drying and screening system with ST's long-proven electrostatic separation process for removing unburned carbon from fly ash for use in concrete construction



Leveraging innovative technologies for the transition to a net zero economy

PROGRESS
IN ACTION

Experimenting with carbon capture, utilization and sequestration technologies

BENEFITS:

- CO₂ emissions reduction
- Contribution to circular economy: the captured CO₂ can be reused to make cement and concrete

DESCRIPTION:

- Participation in European collaborative research projects to test and develop innovative carbon capture technologies (RECODE, CARBONGREEN, CARMOF, ACOCEM)
- Collaboration with international stakeholders from the industry and academia
- In 2022, two pilot demonstrations were successfully implemented at the Kamari plant, in Greece, together with TITAN partners in EU Horizon 2020 projects RECODE and CARMOF
- 1st demonstration of carbon capture and utilization in Southeastern Europe
- Recognition of TITAN as a Key Innovator by the European Commission in its Innovation Radar for the Group's contribution to RECODE



Leveraging innovative technologies for the transition to a net zero economy

PROGRESS
IN ACTION

Reducing carbon emissions with green hydrogen

BENEFITS:

- CO₂ emissions reduction with increased use of climate-friendly alternative fuels

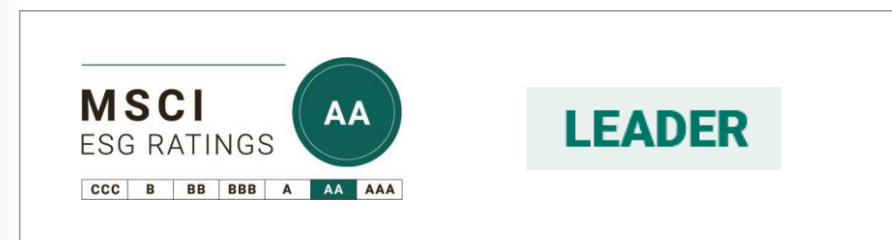
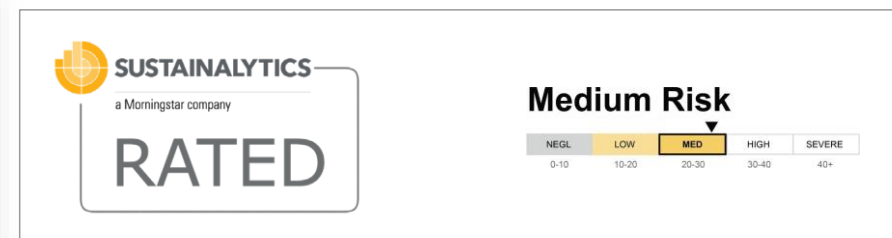
DESCRIPTION:

- Industrial pilots of hydrogen use in clinker manufacturing, as a fuel enhancer, in Greece and Bulgaria
- Initial results show a significant potential reduction in direct CO₂ emissions, especially when produced through renewable means (“green hydrogen”)
- H2CEM
 - ▶ has been included in the second Important Project of Common European Interest (IPCEI) “Hy2Use”
 - ▶ includes the production of green hydrogen through electrolysis, powered by renewable energy sources, at TITAN cement plants in Greece
 - ▶ will deploy and scale up the use of green hydrogen, as a climate-neutral fuel for cement production, targeting at least an 8% reduction in CO₂ emissions by 2030



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